

Theme	Key Projects	Description	Status (Not started/Underway/Completed/Ongoing)	Officer Comments
Community and Culture	Review of Operational Model of MRCLC	To engage an independent consultant to review and provide options for the operations of the Merredin Regional Community and Leisure Centre (MRCLC).	Completed	A consultant was engaged to undertake the review, NAJA. Council went to Tender and resolved not to award. The Shire has taken the MRCLC operations back in house.
Community and Culture	Strategic Recreation Master Plan & MRCLC Asset Management Plan	To engage a consultant to commence development of a Strategic Recreation Master Plan for the Shire, and to develop an Asset Management Plan for the MRCLC.	Underway/in progress	
Community and Culture	Lumen Wheatbelt Regional University Centre	Together with the RDA Wheatbelt, partner to deliver the Lumen Regional University Centre in Merredin.	Completed	Lumen Centre lease signed. Operating behind Library
Community and Culture	New Library Management System	Establish MOU with the State Library of WA for a new Library Management System.	Completed	New system implemented and in operation.
Community and Culture	Ranger Services Tender	Procure ranger services 1 July 2022 for a period of 3 years.	Completed	Ranger tender renewed.
Community and Culture	Seeking Funding for Cummins Theatre	Seek grant and funding applications to support the operations of the Cummins Theatre.	Ongoing	
Community and Culture	Local Public Health Plan	Preparation and adoption of Local Public Health Plan to service the needs of our community.	Underway/in progress	
Economy and Growth	Local Planning Scheme Review	To provide strategic direction for future growth of the Merredin townsite consistent with good planning principles.	Underway/in progress	Omnibus Amendment progressing through State (EPA)
Economy and Growth	Revitalisation of Pioneer Park	Revitalisation of Pioneer Park as the first step of the \$8m CBD redevelopment project.	Completed	
Economy and Growth	Revitalisation of Merredin Town Square	Redevelopment of Town Centre as the second step of the \$8m revitalisation CBD Redevelopment Project.	Underway/in progress	
Economy and Growth	Revitalisation of Apex Park	Park Revitalisation of Apex Park, the third step of the CBD redevelopment project. (External funding dependent)	Underway/in progress	
Economy and Growth	Visitor Centre Relocation	As part of the second step of the CBD Redevelopment, the Central Wheatbelt Visitor Centre will be relocated and fitted out.	Completed	
Economy and Growth	Water Tower Conservation	Conservation of the iconic, heritage listed, water tower. (External funding dependent)	Underway/in progress	
Economy and Growth	The Eastern Wheatbelt WA – A Visitors Guide	To update, reprint and distribute the Eastern Wheatbelt Visitors Guide, as a key tourist information tool.	Ongoing	
Economy and Growth	Advocacy	Seek funding for Crooks Road – a vital infrastructure enabler for industry and an economic enabler for the region. Advocate for the development of suitability zoned and serviced Light Industrial and General Industry Land.	Underway/in progress	Application for funding for Crooks Rd submitted. CEO met with DevelopmentWA to discuss industrial land development. Omnibus amendment includes additional industrial land options
Environment and Sustainability	Tip Shop Implementation	Implementation and opening of a tip shop at Merredin Landfill Site.	Completed	
Environment and Sustainability	Landfill Master Planning	Development of a Landfill Closure Management Plan and operational management plan, to inform operations and budget for the future.	Underway/in progress	Commenced and expected late August/early September 2024
Environment and Sustainability	Regional Strategic Waste Management Planning	Feasibility study and continued development of a regional waste facility in partnership with WEROC.	Completed	Report completed and presented to Council and WEROC - Looking at 5 year period to progress
Environment and Sustainability	Small Scale Desalination Trial	Installation of a desalination plant to treat brackish bore water to be reused within the Shires existing water reuse network.	Underway/in progress	95% completed, awaiting minor finetuning and works to be completed September 24 - producing 28kl per day currently
Environment and Sustainability	Water Management Plan	Development of a Water Management Plan to outline the next 10 years of water sustainability projects.	Underway/in progress	Treated water management plan to be updated this year

Environment and Sustainability	Detailed Drainage Design – Merredin Peak	Development of drainage plans for the Merredin Peak to manage and capture water runoff.	Underway/in progress	Initial plans and studies completed. Levee bank needs to be restored near the Peak.
Environment and Sustainability	Reuse Network Upgrades and Improvements	Reuse water network upgrades utilising community water supply grant funding.	Underway/in progress	Works commenced around MRCLC oval
Environment and Sustainability	Barnes Road Standpipe -Water Storage Tank	Renewal of a community standpipe and associated storage tank.	Completed	
Communication and Leadership	Review of Corporate Systems and Processes	To align Shire of Merredin systems and corporate practices with legislation, recent technological improvements and best practice, to streamline our systems.	Underway/in progress	Review has commenced with a number of procedures and work instructions developed, including purchasing as an example
Communication and Leadership	Policy Manual Major Update	To ensure organisational compliance, policies will be reviewed and updated, with a staff policy manual being created.	Ongoing	
Communication and Leadership	CCTV Review	To ensure a greater coverage of the Shire's assets through improved CCTV network with consideration for cameras at Cummins Theatre, Merredin Library and the Merredin Landfill site.	Underway/in progress	
Communication and Leadership	Record Keeping Plan Update	Update the Shire's Record Keeping Plan to meet new requirements. Including the update of the Vital Records Program and Records Disaster Recovery Plan.	Completed	Completed in 2022 and adopted by Council.
Communication and Leadership	Human Resource Projects	Transition from Federal to the State Industrial Relations system for the indoor workforce and finalise an Enterprise Award for the outside workforce.	Underway/in progress	Works have commenced, awaiting WALGA and DLGSC to develop template.
Places and Spaces	Strategic Asset Management Planning	Commencement of: • Asset Management Policy, Strategy and Plans. • Infrastructure Asset Revaluation. • Infrastructure Asset Condition Assessment.	Ongoing	Asset revaluation completed 22/23, updated asset management policy in July 23, asset management plan completed for roads, footpaths, road infrastructure.
Places and Spaces	Audits and Inspections	Inspections of playgrounds to maintain safety and compliance.	Ongoing	
Places and Spaces	Park Hierarchy	Develop high level document to highlight priorities for parks and playgrounds within the Shire.	Not Commenced	
Places and Spaces	Local Planning Scheme Reviews and Amendments & Local Planning Policy Updates	Review of the local planning framework including the Shire of Merredin Local Planning Strategy, Local Planning Scheme No. 6 and Local Planning Policies. The aim of the review is to provide strategic direction for future growth of the Merredin townsite, consistent with good planning principles.	Ongoing	
Places and Spaces	Infrastructure Asset Revaluations	Conduct a valuation of Shire infrastructure assets including parks, playgrounds, roads, kerbing, footpaths and drainage to inform renewal programs and determine the current value of the asset.	Completed	Completed last year
Transport and Networks	Road Hierarchy	Develop high level document to highlight priorities for road infrastructure.	Completed	
Transport and Networks	Capital Roads Program	Distribution of funding to deliver road upgrades throughout the Shire, including funds received through Roads to Recovery, Regional Road Group and Wheatbelt Secondary Freight Network.	Ongoing	
Transport and Networks	Merredin Narembeen Road Reconstruction	Reconstruction of Merredin-Narembeen Road to support current and future transport demands	Ongoing	
Transport and Networks	Bullshead Road Widening	Continued widening of Bulls Head Road from 6 to 8 metre width, as part of the Regional Road Group funding.	Completed	Widened to 7 metres, cannot widen 8m due to available formation of road verges
Transport and Networks	Goldfields Road	Reconstruction of sections of Goldfields Road, as part of the regional road group funding.	Completed	

Transport and Networks	Crooks Road Project Development	Design, and subsequently seek external funding for the development and reconstruction of Crooks Road.	Ongoing	Funding allocated in 2024/25 budget
Transport and Networks	Line Marking Program	Continuous program to improve road safety within the town through line marking of streets.	Ongoing	
Transport and Networks	Footpath Replacement Program	Continuous program to improve footpaths within the town.	Ongoing	